

FOR IMMEDIATE RELEASE**August 4, 2010****Contact: Jill Remick, 828-3154**

STATE OF VERMONT
Department of Education
120 State Street
Montpelier, VT 05620-2501

Challenges for Change School Budget Reduction Targets Released

MONTPELIER – The Vermont Department of Education mailed FY2012 individualized education spending reduction targets Monday to each supervisory union, supervisory district, and the three technical center districts across the state, as required by Act 146 of the 2010 Legislative session.

The determinations were made at the district levels, but aggregated to the supervisory union level as the law requires. The determinations considered factors outlined in the law, such as per pupil spending, student-to-staff ratios and demonstrated fiscal restraint. The department examined data from the past four budget cycles on

- total education spending,
- spending per equalized pupil,
- student enrollment to direct instruction staff,
- direct instruction staff to administrative staff,
- and student enrollment to administrative staff.

Overall the recommendations are for a 2.34 percent reduction across the state in education spending in order to meet the goal of saving \$23.2 million dollars. District-level recommendations range from a 0.5 percent reduction to a 2.68 percent reduction.¹

“We expect most school districts and supervisory unions to take these recommendations seriously,” said Commissioner Vilaseca. “And they will do their best to meet them, just as they responsibly reduced spending last year. This is new territory, both for our department and for local school districts.”

The boards of each supervisory union and district shall notify the commissioner on or before December 15, 2010 whether their combined budgets will meet the recommended reductions. By January 15, 2011, the commissioner shall report to the legislative education committees the total projected amount of FY2012 budgets, with a detailed proposal by which the Legislature can ensure the targets will be met.

See Page 76, sections E1 and E2, for this specific requirement at
<http://www.leg.state.vt.us/DOCS/2010/ACTS/ACT146.PDF>. A complete explanation of the formula begins on the following page.

¹ Act 146 directs: “In order to achieve a two-percent reduction in education spending statewide, the commissioner of education shall determine and allocate a recommended individualized amount of reductions in FY 2012 education spending to each supervisory union and to each technical center district, which in the aggregate shall total \$23,200,000.00.”

Challenges for Change School Budget Reduction Targets Calculations

Overview

Section E2 of Act 146 of the 2010 Legislative session specifies that FY2012 education spending will be reduced by \$23,200,000 from the FY2011 level, while achieving the outcomes for education listed in section E1. The commissioner of education is directed to develop reduction targets for each supervisory union and technical center school district.

These targets were developed by looking at the member districts of supervisory unions, the supervisory unions themselves, and the three technical center school districts. Additionally, supervisory costs for Supervisory Districts were removed from the school costs (e.g., supervisory costs for the Montpelier Supervisory District were removed from the Montpelier School District costs).

Entities excluded

School districts excluded from these targets were districts that:

1. did not operate a school and tuitioned all grades;
2. belonged to a union school and tuitioned all other grades;
3. were members of two unions offering combined grades K – 12;
4. were members of joint school agreements as individuals but data were aggregated to the joint school level and were included; and
5. unorganized towns and gores.

Data elements

Data used were the most recent available for the following elements and are as reported by the districts:

1. education spending (FY08-FY11);
2. equalized pupils as calculated with the maximum allowable 3.5% loss (FY08-FY11);
3. enrollments (FY07-FY10); and
4. teacher / staff data (FY07-FY10)
 - a. direct instruction – all licensed teachers in the classroom;
 - b. administrative and support staff – central office staff personnel for both school and general administration, including paid teachers aides.

Education spending for school districts was decreased by supervisory union assessments, costs for grades tuitioned, capital debt, and costs for technical center students.

Factors used

The above data elements were used in the following six factors:

1. netted education spending (after removal of aforementioned costs);
2. netted education spending per equalized pupil;
3. enrollment per direct instruction staff FTEs;
4. enrollment per administration and support staff FTEs;
5. direct instruction FTEs per administration and support staff FTEs; and
6. netted education spending as a percent of total netted education spending, applied to the aggregated weights from 10 - 14.

Brief overview of methodology

For any given data element, the percent change between any two consecutive years was calculated (i.e., the percent change in netted education spending from FY2010 to FY2011). Percent changes were capped at plus or minus 50 percent to compensate for very large percentage changes resulting from small changes in very small districts. Additionally, some data were either clearly entered incorrectly or not entered at all, resulting in very large or low percentage changes.

The four years of data resulted in three percentage changes. Those three changes were averaged for a district. Again, to accommodate small districts, the averages were capped at plus or minus one standard deviation from the mean. As supervisory unions are different from school districts and perform different functions, a separate mean and standard deviation was calculated and used for supervisory unions and supervisory districts. School districts and the three technical center school districts used a mean and a standard deviation based on their combined data.

The resulting average (capped if necessary) was divided by the relevant group mean to normalize the data. This figure became the weight for any given factor. The exception was the factor for direct instruction FTEs per administration and support staff FTEs. That factor had a low mean for the school district and technical center (0.15%), resulting in disproportionately large weights for a modest average (e.g., with a mean of 0.15%, an average of 10% results in a weight of 67). Therefore, the DI per Admin & Support weight was decreased by a factor of 0.50 to mitigate the effect of the small mean.

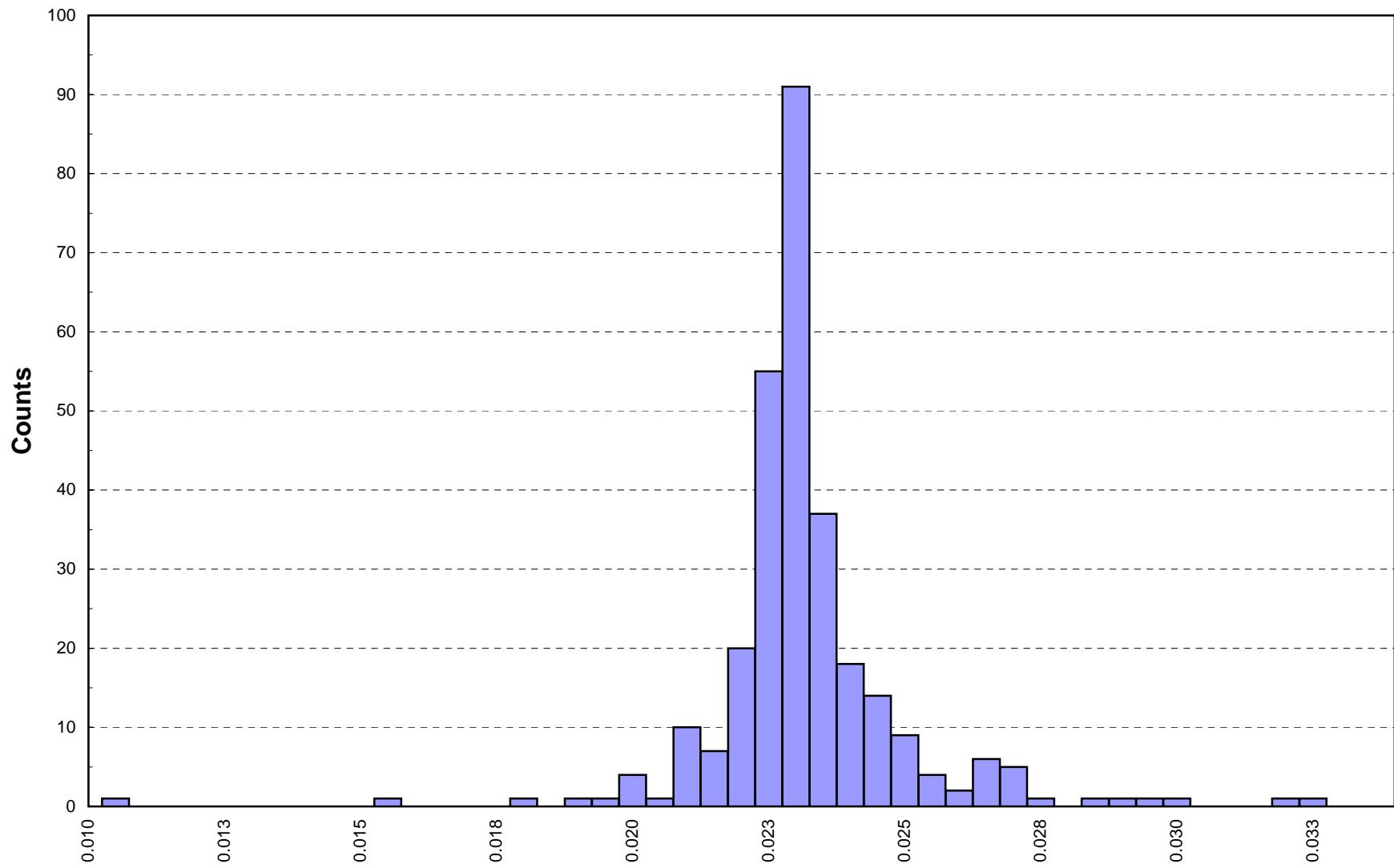
Weights from the various factors were aggregated. To account for the varying magnitudes of education spending (Burlington versus Eden, for example), the total weights for a district were multiplied by the ratio of the district's netted education spending to the netted education spending as a whole.

Some districts had a negative total weight, resulting in a negative factor after applying the relative netted education spending factor. Statistically, it is valid to add a constant to transform the negative values to positive. This was done by adding a constant of 1 to all weighted totals. This result was then multiplied against the ratio of the required \$23,200,000 reduction versus the netted education spending total (2.348%), to give a weighted percentage for reduction.

That weighted percentage was multiplied by the netted education spending for all districts, SUs, SDs, and technical center districts. The aggregated targets for the State exceeded the \$23,200,000, so a reduction factor of the legislated target divided by the calculated target state total was applied to each district, bringing the targets to the \$23,200,000 figure.

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Range of Weighted Targets vs. Flat Percentage (2.35%)



Targeted Reductions Per S.U., S.D., and Technical Center District

		A Aggregated FY2011 Ed Spend Total	b Aggregated FY2011 net Ed Spend (reference)	c Targets at flat 2.350% of FY11 net Ed Spend	1 Aggd S.U/S.D. Targets	2 Target as % of flat 2.350% of net ES (col c)	3 Target as % of FY11 aggd Total Ed Spend (col A)
		1,130,680,094	987,162,420	23,198,314	23,200,071	100.01%	2.052%
Addison Northeast S.U.	01	22,002,536	20,716,401	486,835	516,950	106.19%	2.350%
Addison Northwest S.U.	02	16,255,960	15,636,133	367,451	352,857	96.03%	2.171%
Addison Central S.U.	03	26,948,404	24,576,772	577,555	613,340	106.20%	2.276%
Addison - Rutland S.U.	04	18,099,130	16,743,675	393,477	379,859	96.54%	2.099%
Southwest Vermont S.U.	05	36,277,012	32,811,401	771,067	764,173	99.11%	2.106%
Bennington - Rutland S.U.	06	21,251,430	11,569,114	271,874	263,439	96.90%	1.240%
Colchester S.D.	07	25,311,507	23,922,416	562,177	735,049	130.75%	2.904%
Caledonia North S.U.	08	17,798,424	10,899,166	256,131	255,483	99.75%	1.435%
Caledonia Central S.U.	09	10,678,597	7,529,497	176,943	165,581	93.58%	1.551%
Milton S.D.	10	19,719,330	18,064,543	424,517	318,466	75.02%	1.615%
St.Johnsbury S.D.	11	12,823,985	6,451,134	151,601	155,581	102.63%	1.213%
Chittenden East S.U.	12	33,532,311	31,175,659	732,627	792,120	108.12%	2.362%
Chittenden Central S.U.	13	34,115,587	30,000,801	705,019	727,931	103.25%	2.134%
Chittenden South S.U.	14	54,138,733	48,628,229	1,142,764	1,169,526	102.34%	2.160%
Burlington S.D.	15	43,890,415	40,320,106	947,523	1,181,475	124.69%	2.692%
South Burlington S.D.	16	31,630,540	30,534,135	717,552	332,796	46.38%	1.052%
Winooski S.D.	17	9,845,688	9,346,340	219,639	219,390	99.89%	2.228%
Essex - Caledonia S.U.	18	9,940,070	8,361,275	196,490	212,644	108.22%	2.139%
Essex North S.U.	19	2,643,940	1,750,574	41,139	38,464	93.50%	1.455%
Franklin Northeast S.U.	20	17,347,334	12,812,230	301,088	294,901	97.95%	1.700%
Franklin Northwest S.U.	21	26,462,177	24,004,022	564,095	596,497	105.74%	2.254%
Franklin West S.U.	22	21,182,317	15,503,158	364,324	321,054	88.12%	1.516%
Franklin Central S.U.	23	29,832,380	26,536,758	623,613	648,490	103.99%	2.174%
Grand Isle S.U.	24	12,481,085	8,038,295	188,900	179,323	94.93%	1.437%
Lamoille North S.U.	25	23,884,748	19,589,967	460,365	461,545	100.26%	1.932%
Lamoille South S.U.	26	17,338,883	15,411,608	362,172	384,846	106.26%	2.220%
Orange East S.U.	27	21,096,062	19,564,558	459,768	452,435	98.41%	2.145%
Orange Southwest S.U.	28	12,800,650	11,672,692	274,308	251,853	91.81%	1.968%
Orange North S.U.	29	9,895,570	7,823,799	183,858	187,519	101.99%	1.895%
Orange - Windsor S.U.	30	14,001,943	10,114,358	237,687	236,966	99.70%	1.692%
North Country S.U.	31	33,782,632	30,011,885	705,279	744,964	105.63%	2.205%
Washington Central S.U.	32	20,350,228	19,055,343	447,799	459,943	102.71%	2.260%
Rutland South S.U.	33	11,393,932	10,668,362	250,707	226,238	90.24%	1.986%
Orleans Central S.U.	34	13,431,816	12,721,375	298,953	284,248	95.08%	2.116%
Orleans Southwest S.U.	35	15,580,729	12,921,249	303,649	297,656	98.03%	1.910%
Rutland Northeast S.U.	36	21,966,789	19,167,364	450,433	449,599	99.81%	2.047%
Rutland Central S.U.	37	14,989,247	12,201,470	286,734	261,455	91.18%	1.744%
Rutland Southwest S.U.	38	10,596,501	7,864,893	184,824	177,643	96.11%	1.676%
Rutland - Windsor S.U.	39	6,756,165	6,088,137	143,071	133,262	93.14%	1.972%
Rutland City S.D.	40	26,713,178	25,173,440	591,576	607,793	102.74%	2.275%
Washington Northeast S.U.	41	7,607,133	7,326,237	172,167	166,735	96.84%	2.192%
Washington West S.U.	42	24,918,051	23,227,279	545,841	519,591	95.19%	2.085%
Washington South S.U.	43	9,334,529	8,335,689	195,888	176,649	90.18%	1.892%
Montpelier S.D.	45	12,082,240	11,575,315	272,020	271,631	99.86%	2.248%
Windham Central S.U.	46	15,966,631	10,070,722	236,661	234,871	99.24%	1.471%
Windham Northeast S.U.	47	18,264,738	16,156,100	379,669	426,346	112.29%	2.334%
Windham Southeast S.U.	48	40,960,943	35,113,862	825,176	762,176	92.37%	1.861%
Windham Southwest S.U.	49	10,264,363	8,700,599	204,464	219,872	107.54%	2.142%
Windsor Northwest S.U.	50	9,048,944	6,904,115	162,247	164,638	101.47%	1.819%
Windsor Central S.U.	51	14,319,298	13,799,214	324,280	311,053	95.92%	2.172%
Windsor Southeast S.U.	52	19,381,758	13,418,534	315,336	308,001	97.67%	1.589%
Windsor Southwest S.U.	53	15,862,206	12,556,690	295,081	290,478	98.44%	1.831%
Hartford S.D.	54	19,838,901	18,582,913	436,698	433,501	99.27%	2.185%
Dresden Interstate S.D.	55	8,785,414	7,567,349	177,833	189,289	106.44%	2.155%
Springfield S.D.	56	19,590,153	16,723,269	392,997	491,313	125.02%	2.508%
Blue Mountain Union S.D.	57	4,825,371	4,460,118	104,813	110,091	105.04%	2.282%
Essex Town S.D.	59	15,265,256	14,434,603	339,213	330,911	97.55%	2.168%
Battenkill Valley S.U.	60	5,035,272	3,994,305	93,867	83,211	88.65%	1.653%
Barre S.U.	61	25,806,466	24,195,844	568,602	527,190	92.72%	2.043%
Rivendell Interstate S.D.	62	4,734,462	8,738,743	205,361	210,492	102.50%	4.446%
Hannaford	TE001	na	1,501,625	35,288	33,618	95.27%	2.239%
Southwest	TE002	na	2,231,755	52,446	49,448	94.28%	2.216%
River Valley	TE003	na	1,565,206	36,782	35,612	96.82%	2.275%

Summary of Targeted Reductions

LEAID	S.U.	FY2011 Education Spending	Final Targets by Entity	Target as % of District TOTAL FY11 ES	Final Targets Aggregated to S.U.	
S001	Addison Northeast S.U.	01	968,702	21,864	2.26%	516,950
T031	Bristol	01	3,683,437	79,491	2.16%	-
T112	Lincoln	01	1,404,041	30,619	2.18%	-
T127	Monkton	01	2,049,675	45,884	2.24%	-
T138	New Haven	01	1,488,117	32,468	2.18%	-
T196	Starksboro	01	1,922,346	39,408	2.05%	-
U028	Mt. Abraham UHSD	01	11,454,920	267,216	2.33%	-
S002	Addison Northwest S.U.	02	1,787,440	40,755	2.28%	352,857
T001	Addison	02	1,578,505	30,043	1.90%	-
T076	Ferrisburgh	02	2,675,011	51,322	1.92%	-
U005	Vergennes UHSD	02	8,584,866	165,220	1.92%	-
U044	Vergennes UESD	02	3,417,578	65,517	1.92%	-
S003	Addison Central S.U.	03	1,560,089	35,721	2.29%	613,340
T029	Bridport	03	1,098,581	21,969	2.00%	-
T053	Cornwall	03	1,130,390	23,886	2.11%	-
T123	Middlebury ID	03	5,242,927	111,792	2.13%	-
T167	Ripton	03	589,249	12,073	2.05%	-
T180	Salisbury	03	1,213,683	22,917	1.89%	-
T189	Shoreham	03	1,214,944	24,381	2.01%	-
T239	Weybridge	03	1,012,694	19,036	1.88%	-
U003	Middlebury UHSD	03	15,445,936	341,565	2.21%	-
S004	Addison - Rutland S.U.	04	845,930	19,142	2.26%	379,859
T017	Benson	04	1,302,770	26,904	2.07%	-
T073	Fair Haven	04	3,671,590	75,016	2.04%	-
T148	Orwell	04	1,300,280	26,922	2.07%	-
U016	Fair Haven UHSD	04	6,267,295	121,098	1.93%	-
U042	Castleton-Hubbardton UESD	04	4,847,655	110,777	2.29%	-
S005	Southwest Vermont S.U.	05	9,722,400	221,115	2.27%	764,173
T015	Bennington ID	05	7,834,098	96,105	1.23%	-
T141	North Bennington ID	05	1,804,912	31,302	1.73%	-
T159	Pownal	05	2,880,287	44,569	1.55%	-
T183	Shaftsbury	05	2,115,042	33,794	1.60%	-
T252	Woodford	05	244,220	4,675	1.91%	-
U014	Mt. Anthony UHSD	05	21,383,353	332,613	1.56%	-
S006	Bennington - Rutland S.U.	06	954,741	21,668	2.27%	263,439
T059	Dorset	06	3,865,564	45,653	1.18%	-
T119	Manchester	06	8,889,038	113,572	1.28%	-
T202	Sunderland	06	1,902,504	16,760	0.88%	-
U023	Currier Memorial UESD	06	1,096,913	23,033	2.10%	-
U047	Mettawee Community Sch UESD	06	2,120,466	42,753	2.02%	-
S007	Colchester S.D.	07	2,519,366	57,031	2.26%	735,049
T050	Colchester	07	25,311,507	678,018	2.68%	-
S008	Caledonia North S.U.	08	559,517	12,564	2.25%	255,483
T036	Burke	08	3,183,385	48,456	1.52%	-
T064	East Haven	08	536,928	7,649	1.42%	-
T117	Lyndon	08	8,692,110	121,844	1.40%	-

Summary of Targeted Reductions

LEAID	S.U.	FY2011 Education Spending	Final Targets by Entity	Target as % of District TOTAL FY11 ES	Final Targets Aggregated to S.U.
T135 Newark	08	938,214	13,134	1.40%	-
T203 Sutton	08	1,940,798	24,241	1.25%	-
U037 Millers Run UESD	08	2,506,989	27,595	1.10%	-
S009 Caledonia Central S.U.	09	457,162	10,288	2.25%	165,581
T010 Barnet	09	3,507,519	44,700	1.27%	-
T057 Danville	09	3,843,080	79,819	2.08%	-
T151 Peacham	09	1,477,223	12,021	0.81%	-
T218 Walden	09	1,850,775	18,753	1.01%	-
S010 Milton S.D.	10	4,801,202	112,653	2.35%	318,466
T126 Milton	10	19,719,330	205,813	1.04%	-
S011 St.Johnsbury S.D.	11	450,054	10,162	2.26%	155,581
T179 St. Johnsbury	11	12,823,985	145,419	1.13%	-
S012 Chittenden East S.U.	12	7,019,169	160,378	2.28%	792,120
T022 Bolton	12	1,083,828	17,553	1.62%	-
T099 Huntington	12	1,486,365	24,717	1.66%	-
T106 Jericho	12	3,137,597	56,175	1.79%	-
T166 Richmond	12	2,950,737	47,865	1.62%	-
T211 Underhill ID	12	1,269,532	20,490	1.61%	-
T212 Underhill Town	12	1,797,930	28,637	1.59%	-
U017 Mt. Mansfield USD	12	21,806,322	436,305	2.00%	-
S013 Chittenden Central S.U.	13	2,688,295	62,172	2.31%	727,931
T069 Essex Junction ID	13	13,317,048	240,439	1.81%	-
T232 Westford	13	4,353,054	59,591	1.37%	-
U046 Essex Comm. Ed. Ctr. UHSD	13	16,445,485	365,729	2.22%	-
S014 Chittenden South S.U.	14	5,392,585	124,093	2.30%	1,169,526
T045 Charlotte	14	6,189,934	122,761	1.98%	-
T096 Hinesburg	14	6,361,228	124,592	1.96%	-
T186 Shelburne	14	9,565,785	171,083	1.79%	-
T244 Williston	14	12,899,781	265,760	2.06%	-
U015 Champlain Valley UHSD	14	17,465,224	361,237	2.07%	-
S015 Burlington S.D.	15	13,026,415	301,640	2.32%	1,181,475
T037 Burlington	15	43,890,415	879,835	2.00%	-
S016 South Burlington S.D.	16	1,530,188	34,610	2.26%	332,796
T191 South Burlington	16	31,630,540	298,186	0.94%	-
S017 Winooski S.D.	17	563,820	12,731	2.26%	219,390
T249 Winooski ID	17	9,845,688	206,659	2.10%	-
S018 Essex - Caledonia S.U.	18	-	-	0.00%	212,644
T051 Concord	18	2,698,626	66,488	2.46%	-
T088 Guildhall	18	502,959	11,400	2.27%	-
T116 Lunenburg	18	2,362,525	62,357	2.64%	-
T225 Waterford	18	2,802,165	72,399	2.58%	-
S019 Essex North S.U.	19	182,547	4,129	2.26%	38,464
T041 Canaan	19	1,756,988	34,335	1.95%	-
S020 Franklin Northeast S.U.	20	630,712	14,289	2.27%	294,901
T007 Bakersfield	20	2,495,453	30,855	1.24%	-
T018 Berkshire	20	3,092,930	34,851	1.13%	-

Summary of Targeted Reductions

LEAID	S.U.	FY2011 Education Spending	Final Targets by Entity	Target as % of District TOTAL FY11 ES	Final Targets Aggregated to S.U.
T068	Enosburg Falls ID	20	5,693,040	110,555	1.94%
T128	Montgomery	20	1,799,236	17,364	0.97%
T165	Richford	20	4,266,675	86,987	2.04%
S021	Franklin Northwest S.U.	21	1,397,003	31,610	2.26%
T078	Franklin	21	1,248,059	23,903	1.92%
T095	Highgate	21	3,569,240	79,641	2.23%
T187	Sheldon	21	4,333,725	57,387	1.32%
T204	Swanton	21	6,410,768	140,583	2.19%
U007	Missisquoi Valley UHSD	21	10,900,385	263,373	2.42%
S022	Franklin West S.U.	22	1,015,919	23,505	2.31%
T071	Fairfax	22	8,264,088	137,376	1.66%
T077	Fletcher	22	2,596,361	28,105	1.08%
T079	Georgia	22	10,321,868	132,068	1.28%
S023	Franklin Central S.U.	23	1,624,778	37,733	2.32%
T072	Fairfield	23	4,213,144	56,355	1.34%
T176	St. Albans City	23	8,569,893	184,068	2.15%
T177	St. Albans Town	23	7,622,235	178,990	2.35%
U048	Bellows Free Academy UHSD	23	9,427,108	191,344	2.03%
S024	Grand Isle S.U.	24	583,499	13,270	2.27%
T003	Alburgh	24	3,612,533	50,173	1.39%
T084	Grand Isle	24	3,888,614	56,623	1.46%
T103	Isle La Motte	24	869,053	10,740	1.24%
T143	North Hero	24	1,298,490	14,342	1.10%
T192	South Hero	24	2,812,395	34,175	1.22%
S025	Lamoille North S.U.	25	1,169,911	26,551	2.27%
T040	Cambridge	25	3,601,198	61,187	1.70%
T066	Eden	25	1,642,327	35,127	2.14%
T100	Hyde Park	25	2,583,996	57,826	2.24%
T107	Johnson	25	2,559,837	50,900	1.99%
T226	Waterville	25	754,838	14,630	1.94%
U018	Lamoille UHSD	25	12,360,304	215,324	1.74%
S026	Lamoille South S.U.	26	1,452,950	33,142	2.28%
T067	Elmore	26	1,402,575	6,966	0.50%
T132	Morristown	26	7,801,550	168,225	2.16%
T198	Stowe	26	8,134,758	176,513	2.17%
S027	Orange East S.U.	27	-	-	0.00%
T023	Bradford ID	27	2,735,504	55,719	2.04%
T136	Newbury	27	1,854,271	45,324	2.44%
T205	Thetford	27	6,664,659	152,495	2.29%
U030	Oxbow UHSD	27	4,507,760	84,287	1.87%
U036	Waits River Valley UESD	27	5,333,868	114,610	2.15%
S028	Orange Southwest S.U.	28	1,354,398	31,154	2.30%
T024	Braintree	28	1,179,034	21,177	1.80%
T032	Brookfield	28	1,117,086	21,032	1.88%
T162	Randolph	28	3,803,925	61,292	1.61%
U002	Randolph UHSD	28	6,700,605	117,198	1.75%

Summary of Targeted Reductions

LEAID	S.U.	FY2011 Education Spending	Final Targets by Entity	Target as % of District TOTAL FY11 ES	Final Targets Aggregated to S.U.	
S029	Orange North S.U.	29	707,247	15,997	2.26%	187,519
T146	Orange	29	1,975,400	25,652	1.30%	-
T223	Washington	29	1,521,102	20,461	1.35%	-
T243	Williamstown	29	6,399,068	125,409	1.96%	-
S030	Orange - Windsor S.U.	30	678,391	15,350	2.26%	236,966
T046	Chelsea	30	2,168,040	46,439	2.14%	-
T171	Royalton	30	4,289,105	85,134	1.98%	-
T184	Sharon	30	2,924,299	32,114	1.10%	-
T199	Strafford	30	2,349,340	30,719	1.31%	-
T210	Tunbridge	30	2,271,159	27,210	1.20%	-
S031	North Country S.U.	31	857,568	19,495	2.27%	744,964
T030	Brighton	31	1,399,104	31,817	2.27%	-
T044	Charleston	31	1,060,170	23,103	2.18%	-
T054	Coventry	31	2,054,507	23,953	1.17%	-
T058	Derby	31	3,987,183	92,460	2.32%	-
T097	Holland	31	623,539	13,575	2.18%	-
T114	Lowell	31	1,122,006	24,858	2.22%	-
T131	Morgan	31	535,752	11,412	2.13%	-
T139	Newport City	31	3,834,878	79,804	2.08%	-
T140	Newport Town	31	1,831,851	30,412	1.66%	-
T209	Troy	31	1,707,738	36,519	2.14%	-
U022A	North Country Jr UHSD	31	3,350,028	77,457	2.31%	-
U022B	North Country Sr UHSD	31	11,245,860	259,453	2.31%	-
J105	Jay Westfield Joint Contract District	31	1,030,016	20,646	2.00%	-
S032	Washington Central S.U.	32	1,006,276	22,789	2.26%	459,943
T019	Berlin	32	2,453,124	50,645	2.06%	-
T039	Calais	32	1,538,556	32,465	2.11%	-
T065	East Montpelier	32	2,738,793	61,247	2.24%	-
T124	Middlesex	32	1,844,498	39,402	2.14%	-
T254	Worcester	32	855,087	18,063	2.11%	-
U032	U-32 UHSD	32	10,920,170	235,332	2.16%	-
S033	Rutland South S.U.	33	1,062,120	23,910	2.25%	226,238
T049	Clarendon	33	2,629,373	48,719	1.85%	-
T190	Shrewsbury	33	767,802	15,599	2.03%	-
T219	Wallingford	33	1,809,510	37,027	2.05%	-
U040	Mill River UHSD	33	6,187,247	100,983	1.63%	-
S034	Orleans Central S.U.	34	2,181,033	50,462	2.31%	284,248
T002	Albany	34	1,240,853	21,147	1.70%	-
T013	Barton ID	34	1,943,625	35,339	1.82%	-
T034	Brownington	34	957,993	16,455	1.72%	-
T080	Glover	34	1,476,082	23,590	1.60%	-
T102	Irasburg	34	1,453,235	25,770	1.77%	-
T147	Orleans ID	34	1,287,626	19,638	1.53%	-
U024	Lake Region UHSD	34	4,920,897	91,847	1.87%	-
S035	Orleans Southwest S.U.	35	1,204,821	27,320	2.27%	297,656
T055	Craftsbury	35	2,414,187	43,287	1.79%	-

Summary of Targeted Reductions

LEAID	S.U.	FY2011 Education Spending	Final Targets by Entity	Target as % of District TOTAL FY11 ES	Final Targets Aggregated to S.U.
T092 Hardwick	35	3,156,184	67,113	2.13%	-
T250 Wolcott	35	3,210,135	32,181	1.00%	-
T251 Woodbury	35	641,746	14,435	2.25%	-
U026 Hazen UHSD	35	4,887,169	92,815	1.90%	-
U043 Lakeview UESD	35	958,262	20,505	2.14%	-
S036 Rutland Northeast S.U.	36	7,118,890	166,623	2.34%	449,599
T026 Brandon	36	3,658,208	51,549	1.41%	-
T110 Leicester	36	819,327	12,177	1.49%	-
T154 Pittsford	36	3,090,744	45,289	1.47%	-
T201 Sudbury	36	376,037	5,122	1.36%	-
T241 Whiting	36	371,845	4,774	1.28%	-
U008 Otter Valley UHSD	36	8,933,966	119,727	1.34%	-
J048 Barstow Memorial JCES	36	4,618,665	44,338	0.96%	-
S037 Rutland Central S.U.	37	768,651	17,429	2.27%	261,455
T160 Proctor	37	4,364,316	84,214	1.93%	-
T174 Rutland Town	37	6,627,505	82,706	1.25%	-
T237 West Rutland	37	3,997,426	77,106	1.93%	-
S038 Rutland Southwest S.U.	38	946,866	21,525	2.27%	177,643
T125 Middletown Springs	38	1,448,093	14,536	1.00%	-
T158 Poultney	38	5,450,501	110,118	2.02%	-
T206 Tinmouth	38	1,109,163	11,440	1.03%	-
T228 Wells	38	1,674,693	20,024	1.20%	-
S039 Rutland - Windsor S.U.	39	799,625	17,932	2.24%	133,262
T115 Ludlow	39	1,784,488	33,865	1.90%	-
T133 Mt. Holly	39	1,262,729	21,264	1.68%	-
U039 Black River UHSD	39	3,188,297	60,201	1.89%	-
S040 Rutland City S.D.	40	1,137,695	26,049	2.29%	607,793
T173 Rutland City	40	26,713,178	581,744	2.18%	-
S041 Washington Northeast S.U.	41	639,573	14,490	2.27%	166,735
T038 Cabot	41	2,578,264	48,329	1.87%	-
U033 Twinfield USD	41	5,028,869	103,916	2.07%	-
S042 Washington West S.U.	42	919,185	20,799	2.26%	519,591
T075 Fayston	42	1,422,279	31,194	2.19%	-
T130 Moretown	42	1,788,907	34,622	1.94%	-
T217 Waitsfield	42	1,771,795	38,405	2.17%	-
T222 Warren	42	1,624,817	36,015	2.22%	-
U019 Harwood UHSD	42	10,340,729	176,317	1.71%	-
U045 Duxbury-Waterbury UESD	42	7,941,602	182,239	2.29%	-
S043 Washington South S.U.	43	639,716	14,426	2.26%	176,649
T142 Northfield	43	8,049,848	146,854	1.82%	-
T170 Roxbury	43	1,284,681	15,369	1.20%	-
S045 Montpelier S.D.	45	1,244,258	27,939	2.25%	271,631
T129 Montpelier	45	12,082,240	243,692	2.02%	-
S046 Windham Central S.U.	46	1,262,471	28,810	2.28%	234,871
T033 Brookline	46	390,743	7,879	2.02%	-
T060 Dover	46	2,099,934	15,342	0.73%	-

Summary of Targeted Reductions

LEAID	S.U.	FY2011 Education Spending	Final Targets by Entity	Target as % of District TOTAL FY11 ES	Final Targets Aggregated to S.U.
T104	Jamaica	46	712,671	14,044	1.97%
T120	Marlboro	46	1,497,240	17,209	1.15%
T137	Newfane	46	1,036,657	18,463	1.78%
T208	Townshend	46	1,092,701	20,393	1.87%
T221	Wardsboro	46	1,613,165	10,651	0.66%
T246	Windham	46	225,377	4,373	1.94%
U034	Leland & Gray UHSD	46	4,690,379	97,707	2.08%
S047	Windham Northeast S.U.	47	1,422,833	32,455	2.28%
T169	Rockingham	47	7,023,717	163,160	2.32%
T234	Westminster	47	3,714,075	66,376	1.79%
U027	Bellows Falls UHSD	47	6,115,711	142,854	2.34%
J006	Grafton Elementary School	47	1,411,235	21,501	1.52%
S048	Windham Southeast S.U.	48	2,274,283	51,111	2.25%
T027	Brattleboro	48	11,562,299	181,561	1.57%
T061	Dummerston	48	2,408,565	52,849	2.19%
T089	Guilford	48	2,194,097	43,915	2.00%
T161	Putney	48	2,497,365	52,127	2.09%
T214	Vernon	48	3,175,506	52,540	1.65%
U006	Brattleboro UHSD	48	19,123,111	328,073	1.72%
S049	Windham Southwest S.U.	49	1,184,229	27,206	2.30%
T090	Halifax	49	1,006,293	11,137	1.11%
T164	Readsboro	49	955,732	11,154	1.17%
T194	Stamford	49	1,170,065	14,291	1.22%
J242	Twin Valley	49	6,946,268	156,084	2.25%
S050	Windsor Northwest S.U.	50	2,984,138	71,079	2.38%
T020	Bethel	50	3,817,278	54,823	1.44%
T168	Rochester	50	2,039,535	32,230	1.58%
T197	Stockbridge	50	1,321,000	6,506	0.49%
S051	Windsor Central S.U.	51	976,267	22,165	2.27%
T009	Barnard	51	802,311	16,094	2.01%
T028	Bridgewater	51	599,233	11,862	1.98%
T157	Pomfret	51	963,980	18,565	1.93%
T163	Reading	51	638,363	12,455	1.95%
T188	Sherburne	51	872,663	16,482	1.89%
T253	Woodstock	51	2,432,791	47,878	1.97%
U004	Woodstock UHSD	51	8,009,957	165,552	2.07%
S052	Windsor Southeast S.U.	52	690,483	15,690	2.27%
T094	Hartland	52	6,702,704	92,462	1.38%
T227	Weathersfield	52	4,829,504	62,144	1.29%
T238	West Windsor	52	1,663,408	16,986	1.02%
T247	Windsor	52	6,186,142	120,719	1.95%
S053	Windsor Southwest S.U.	53	1,408,346	31,908	2.27%
T043	Cavendish	53	1,474,960	26,358	1.79%
U020	Flood Brook UESD	53	3,616,469	68,504	1.89%
U029	Chester-Andover UESD	53	2,940,391	63,840	2.17%
U035	Green Mountain UHSD	53	4,543,905	99,868	2.20%

Summary of Targeted Reductions

LEAID	S.U.	FY2011 Education Spending	Final Targets by Entity	Target as % of District TOTAL FY11 ES	Final Targets Aggregated to S.U.
S054 Hartford S.D.	54	3,333,755	78,926	2.37%	433,501
T093 Hartford	54	19,838,901	354,575	1.79%	-
S055 Dresden Interstate S.D.	55	165,230	3,733	2.26%	189,289
T145 Norwich	55	8,785,414	185,556	2.11%	-
S056 Springfield S.D.	56	1,048,254	23,518	2.24%	491,313
T193 Springfield	56	19,590,153	467,795	2.39%	-
S057 Blue Mountain Union S.D.	57	213,666	4,824	2.26%	110,091
U021 Blue Mountain USD	57	4,825,371	105,267	2.18%	-
S059 Essex Town S.D.	59	1,325,838	29,631	2.23%	330,911
T070 Essex Town	59	15,265,256	301,280	1.97%	-
S060 Battenkill Valley S.U.	60	322,877	7,297	2.26%	83,211
T005 Arlington	60	4,277,171	75,914	1.77%	-
S061 Barre S.U.	61	1,117,458	25,414	2.27%	527,190
T011 Barre City	61	8,213,165	167,076	2.03%	-
T012 Barre Town	61	8,493,232	157,891	1.86%	-
U041 Spaulding UHSD	61	9,100,069	176,809	1.94%	-
S062 Rivendell Interstate S.D.	62	4,656,839	106,716	2.29%	210,492
U146 Rivendell Interstate USD	62	4,734,462	103,776	2.19%	-
VC001 Hannaford	TE001	1,501,625	33,618	2.24%	-
VC009 Southwest	TE002	2,231,755	49,448	2.22%	-
VC016 River Valley	TE003	1,565,206	35,612	2.28%	-